

# **JERSEY CITY, NJ**

## **ANNUAL ACTION PLAN**

### **FY 2016**

CDBG | HOME | HOPWA | ESG

Division of Community Development  
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**PUBLIC DISPLAY DRAFT**

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# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

Jersey City receives funding annually from the U.S. Department of Housing and Urban Development under the following federal programs:

- Community Development Block Grant (CDBG)
- HOME Investment Partnership (HOME)
- Emergency Solutions Grant (ESG) and
- Housing Opportunities for Persons with AIDS (HOPWA)

The Division of Community Development, which is within the Department of Housing, Economic Development and Commerce, is the City's designated agency responsible for these federal grant programs. One of the requirements for receiving these funds is the development of a five-year Consolidated Plan for Housing and Community Development (CP) to provide policy direction for the next five years of funding decisions. In general, the CP is guided by three overarching goals that are applied according to a community's needs. The goals are:

- To provide decent housing by preserving the affordable housing stock, increasing the availability of affordable housing, reducing discriminatory barriers, increasing the supply of supportive housing for those with special needs and transitioning homeless persons and families into housing.
- To provide a suitable living environment through safer, more livable neighborhoods, greater integration of low and moderate income residents throughout the cities, increased housing opportunities and reinvestment in deteriorating neighborhoods.
- To expand economic opportunities through more jobs paying self-sufficient wages, homeownership opportunities, development activities that promote long-term community viability and the empowerment of low- and moderate-income persons to achieve self-sufficiency.

The current CP corresponds to five fiscal years, which began April 1, 2015 and will end March 31<sup>st</sup>, 2020.

## 2. Summarize the objectives and outcomes identified in the Plan

In 2015, the City prepared a Five-year plan for the fiscal years 2015 to 2019. This is the second annual plan that will implement the goals and objectives outlined in that plan. These goals and objectives are:

1. Preserve and expand affordable housing
2. Provide housing/services for persons who are homeless
3. Provide public services
4. Improve public facilities and infrastructure
5. Providing housing and services for persons with HIV/AIDS
6. Support economic development
7. Provide planning and administration services for the City's CDBG, HOME, ESG, and HOPWA programs.

During FY 2016, the City will use CDBG funds for activities in support of all of these goals.

### 3. Evaluation of past performance

Jersey City is currently administering the FY 2015 grant program. The program year runs from April 1, 2015 to March 31<sup>st</sup>, 2016. The Comprehensive Annual Performance and Evaluation Report (CAPER) for this year will be available for public review on June 13, 2016. The last CAPER, for FY 2014, covered the period through March 31<sup>st</sup>, 2015.

During FY 2014, Jersey City received \$5,295,945 in CDBG funds and spent a total of \$5,210,310; \$1,400,180 in HOME funds and spent a total of \$1,210,838; \$2,566,461 in HOPWA funds and spent a total of \$2,696,405; and \$442,759 in ESG funds and spent a total of \$500,549. The City allocated these funds as follows:

- CDBG: Rehabilitation/capital improvements, public services, and economic development
- HOME: Housing rehabilitation and new construction
- ESG: Homeless shelter activities, homeless prevention, rapid re-housing, and street outreach
- HOPWA: Housing opportunities for persons living with HIV/AIDS

During the year, the City received an additional \$341,778 in funds from HUD that were reallocated from Westchester County, NY due to their failure to meet low-income housing goals established in a court settlement on fair housing. The City allocated these additional funds to infrastructure improvements, code enforcement, relocation, housing rehabilitation, and administration.

### 4. Summary of Citizen Participation Process and consultation process

The City's CDBG program includes outreach to municipalities and organizations as described in full in the Annual Plan. Such outreach included:

1. The City held a public technical assistance meeting at City Hall for organizations interested in applying for the CDBG, ESG, HOME, and HOPWA grants on February 19, 2016. This meeting outlined the objectives of these HUD programs as well as the City's application requirements
2. Letters were sent to adjacent units of local government about the availability of the draft Annual Action Plan
3. The Annual Action Plan was on public display from June 2, 2016 to July 5, 2016. A public hearing on the draft document was held on Wednesday, June 22, 2016 at 140 MLK Jr. Drive, Jersey City, NJ 07305 at 5:30 p.m.

5. Summary of public comments

TBD

6. Summary of comments or views not accepted and the reasons for not accepting them

TBD

7. Summary

TBD

## **PR-05 Lead & Responsible Agencies – 91.200(b)**

### **1. Agency/entity responsible for preparing/administering the Consolidated Plan**

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

**Table 1 – Responsible Agencies**

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
Lead Agency	Jersey City, NJ	Division of Community Development

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## **AP-10 Consultation – 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l))**

The City made the decision to encourage a high level of public communication and agency consultation in an effort to demonstrate its commitment to identifying priority needs and engaging the participation of citizens, public agencies, and nonprofit organizations in a positive and collaborative manner. A list of stakeholders and affordable housing providers was developed and included public agencies and private nonprofit organizations whose missions included the provision of affordable housing and human services to LMI households and persons. These stakeholders were invited to participate in group interviews held for the purpose of developing the CP. They were also invited to participate in the 2016 Annual Workshop on the funding program.

The Continuum of Care (CoC) is administered by the Hudson County Alliance to End Homelessness. Through the CoC, Jersey City links to all mental health, homeless, social services and health organizations.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The City of Jersey City participates in the Hudson County Alliance to End Homelessness, which is the area's Continuum of Care. Additionally, the City has established a Resident Response Center to respond and refer residents to all supportive services for the homeless in Hudson County. The Ten Year Plan to End Homelessness and CoC application were referenced extensively throughout the Consolidated Plan and in selecting activities for FY 2016.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

Members of the Continuum of Care provided input during stakeholder interviews, in the public hearings, and in the project selection process for ESG.



## 2. Describe agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Agencies were directly consulted during the Five-Year Consolidated Plan process. Many more received initial invitations to participate in the process and/or attended CoC meetings during which the Consolidated Plan goals and objectives were discussed.

Agencies and groups that participated in the preparation of the goals and objectives received an invitation to participate in the 2016 Annual Plan process are shown below.

Table 2 – Agencies, groups, organizations who participated	
Agency/Group/Organization	Agency/Group/Organization Type
N.J. Citizen Action Fund	Services – Education Services - Employment
Rising Tide Capital, Inc.	Services – Education Services – Employment Economic Development
Alliance Construction	Business and Civic Leaders
Let's Celebrate, Inc.	Services - Homeless
Garden State Episcopal Development Corporation	Housing Services - Housing
Starting Points	Services - Education
Urban League of Hudson County, Inc.	Services – Children Services – Elderly Persons Services – Education Services - Employment
Uneek Inspiration Program	Services – Children Services – Education
Jersey City Employment and Training Program	Services – Education Services - Employment
The United Way of Hudson County	Services – Children Services – Elderly Persons Services – Education Services - Employment
Greenville Westside Babe Ruth League	Recreation
Catholic Charities	Services - Homeless

Agency/Group/Organization	Agency/Group/Organization Type
Morris Canal Redevelopment Area CDC	Housing Services - Housing
Hudson County Department of Health and Human Services	Services – Health Health Agency
Jackson Hill Main Street Special Improvement District	Economic Development
Riverview Neighborhood Association	Neighborhood Organization
Hudson County Court Appointed Special Advocates	Services - Children
Nine Seventeen	Business Leaders
Philippine Community Center Foundation of New Jersey	Services – Children Services – Elderly Persons Services – Education Services – Employment Foundation
Hudson Pride	Services – Children Services - Persons with HIV/AIDS
VDS Consulting	Business Leaders
Hudson Community Enterprises	Services – Persons with Disabilities Services - Employment
Air-a-Ton	Business Leaders
Jersey City Redevelopment Agency	Economic Development
Jersey City Housing Authority	Housing Services – Housing PHA
ASPIRA Inc. of New Jersey	Services – Children Services - Education
Grace Van Vorst Community Services	Services – Elderly Persons
Visiting Homemaker Service of Hudson County	Services – Children Services – Elderly Persons Services – Persons with Disabilities
Big Brothers/Big Sisters	Services - Children
C-Line Community Outreach Services	Services – Health

Agency/Group/Organization	Agency/Group/Organization Type
Medical and Social Services for the Homeless	Services – Homeless Services - Health
Roberto Clemente Baseball League	Services – Children Recreation
Salvation Army	Services - Homeless
Women Rising, Inc.	Services – Victims of Domestic Violence
York Street Project	Services – Children Services - Education
Educational Arts Team, Inc.	Services – Children Services – Education
New City Kids, Inc.	Services – Children Services - Education
Jersey City Public Library	Services – Children Services – Education
PACO	Services – Housing Services – Children Services – Elderly Persons
Covenant House New Jersey, Inc.	Services - Homeless

**Identify any Agency Types not consulted and provide rationale for not consulting**

All agency types were consulted.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

**Table 3 – Other local / regional / federal planning efforts**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Hudson County Alliance to End Homelessness	The Strategic Plan's goals to address homelessness align with Continuum of Care's goals and strategies.
Analysis of Impediments to Fair Housing Choice, 2011	City of Jersey City	Barriers to affordable housing opportunities from the Analysis of Impediments were included in the Consolidated Plan and this Annual Action Plan.
PHA 5-Year and Annual Plan, 2015	Jersey City Housing Authority	Data from the PHA plan was incorporated into the Needs Assessment and HMA sections of the Consolidated Plan.

## AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting.

TBD

Table 4 – Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	General Public	TBD	TBD	TBD	N/A
	TBD	TBD	TBD	TBD	TBD	

# Expected Resources

## AP-15 Expected Resources – 91.220(c) (1, 2)

### Introduction

Currently, Jersey City receives CDBG and HOME funds for housing construction, rehabilitation initiatives, and other eligible activities. The City also receives ESG funds for homeless prevention and housing, and HOPWA funds for services and housing for persons with HIV/AIDS and their families. These funding sources are expected to be available over the next five years. In addition, other local funding sources and program income are anticipated to be available to finance such undertakings.

A portion of this funding, \$336,999 for FY 2016, was reallocated from Westchester County, NY due to the settlement of a lawsuit with HUD for failure to affirmatively further fair housing.

Table 5 - Expected Resources – Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Reminder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Federal	Infrastructure improvement, public facility improvements, housing rehabilitation, public services and administration	5,422,644	0	173,943	5,596,588	16,267,932	Block grant from HUD to address housing, community development and economic development needs in Passaic County.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Reminder of ConPlan	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	Federal	Acquisition Homebuyer rehabilitation and down payment assistance Multifamily rental new construction Multifamily rental rehab New construction for ownership	1,368,033	0	73,937	1,441,970	4,104,099	Grant from US Department of Housing and Urban Development to address affordable housing needs in the City.
ESG	Federal	Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	463,919	0	0	463,919	1,391,757	Grant from US Department of Housing and Urban Development to address needs and services for homeless persons or persons at risk of becoming homeless.
HOPWA	Federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	2,397,584	0	0	2,397,584	7,192,752	Grant from US Department of Housing and Urban Development to address needs and services for persons with HIV/AIDS.

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Several potential funding sources have been identified to implement the strategies contained in the FY 2016 Annual Plan. The federal funds outlined above will leverage other sources such as state funds provided under various programs, such as the Neighborhood Preservation Balanced Housing Grant and HMFA CHOICE program; private funds such as Low Income Housing Tax Credits, and private banks; and local funds such as Affordable Housing Trust Funds (AHTF).

The Emergency Solutions Grant Program and the HOME Program require matching funds. All applicants to these programs must identify the match in the applications for funding from the Division of Community Development. All matching sources are verified prior to commitment of any federal funds. The County has not committed any funds specifically to provide a monetary match to any activity, but may provide the match for Emergency Solutions activities through local grant-in-aid to homeless service providers. Sponsors of HOME activities are responsible to provide their match.

Specific matching requirements will be met as follows:

HOME: Anticipated sources of match will be provided by activities requiring match - the total value of which will meet or exceed 12.5% of the total HOME award, with the exception of program administration activities which do not require match. Sources will include waiver of fees, in-kind donations, donations of land, private, state and local government funds. The City has a 50% waiver from the usual 25% match requirement.

ESG: Each agency must provide a 1:1 match for funding provided from the Emergency Solutions Grant Program. Most of the grant recipients are private non-profits with fundraising activities and other grants.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The Redevelopment Authority continues to market available properties, some of which have been acquired or demolished with CDBG funds. These publically owned lands may be used to construct affordable housing



# Annual Goals and Objectives

## AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Table 6 – Goals Summary

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Preserve and increase affordable housing opportunities.	2015	2019	Affordable Housing Public Housing	City-wide	Preservation and Expansion of Affordable Renter and Owner Housing Opportunities	CDBG HOME	TBD
Housing/services for persons who are homeless	2015	2019	Homeless	City-wide	Housing and Related Services for the Homeless and Those at Risk of Homelessness	ESG	7,463 Persons
Provide public services	2015	2019	Non-Homeless Special Needs	City-wide	Public Services	CDBG	TBD
Improve public facilities and infrastructure.	2015	2019	Non-Housing Community Development	City-wide	Public Facilities and Infrastructure Improvements	CDBG	TBD

Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
Provide housing and services for persons living with HIV/AIDS and their families.	2015	2019	Non-homeless special needs	City-wide	Housing and Opportunities for Persons Living with HIV/AIDS	HOPWA	514 Households
Economic Development	2015	2019	Non-Housing Community Development	City-wide	Economic Development	CDBG	TBD
Planning & Administration	2015	2019	Other	City-wide	Other	CDBG HOME HOPWA	Other

**Table 7 – Goal Descriptions**

Goal	Description
Preserve and expand affordable housing	Preservation of affordable housing including: historic preservation for income-eligible home owners in historic districts, development, housing rehabilitation assistance and downpayment/closing cost assistance.
Housing/services for persons who are homeless	Preservation of short- and long-term homeless facilities and services.
Provide public services	Expand and continue non-homeless special needs supportive services.
Improve public facilities and infrastructure	Improvements and expansion of public facilities and infrastructure.
Housing and services for persons with HIV/AIDS	Provision of housing and associated services for the population living with HIV/AIDS and their families.
Economic Development	Financial and technical assistance for businesses and entrepreneurs.
Planning and administration	Administration and planning costs to operate the CDBG, HOME, and HOPWA programs successfully.

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b):**

**TBD**

## AP-35 Projects – 91.220(d)

### Introduction

The following project information for FY 2016 provides a comprehensive overview on the planned CDBG, HOME, HOPWA, and ESG activities.

### Projects

**Table 8 – Project Information**

Project	\$ Source	\$
2016 CDBG Administration	CDBG	\$1,084,529
2016 HOME Administration	HOME	\$136,063
2016 HOPWA Administration	HOPWA	\$71,928
2016 Catholic Charities (Family Resource Center Improvements)	CDBG	\$45,940
2016 Greater Bergen Community Action (Early Head Start Playground)	CDBG	\$38,700
2016 Hudson Community Enterprises (Project Accessibility)	CDBG	\$150,000
2016 Margaret Anna Cusack Care Center (Care Center Improvements)	CDBG	\$118,275
2016 Rebuilding Together Jersey City (Home Repair)	CDBG	\$45,000
2016 Code Enforcement	CDBG	\$72,000
2016 Relocation	CDBG	\$100,000
2016 Sidewalk Improvements	CDBG	\$300,000
2016 Curb Cuts	CDBG	\$300,000
2016 Acquisition and Rehabilitation	CDBG	\$677,656
2016 Section 108 Loan Payment	CDBG	\$500,000
2016 Homeowner Rehabilitation Program (HORP)	CDBG	\$1,000,000
2016 Rising Tide Capital, Inc. (Microenterprise)	CDBG	\$225,000
2016 Hudson Community Enterprises (Operation Hope)	CDBG	\$100,000

Project	\$ Source	\$
2016 Aspira, Inc. (Gateway Program)	CDBG	\$17,500
2016 Big Brothers, Big Sisters (Mentoring Program)	CDBG	\$55,200
2016 C-Line Community Outreach (ALPHA Program)	CDBG	\$14,800
2016 Collaborative Support Programs of New Jersey, Inc. (Homeless Services)	CDBG	\$15,000
2016 Educational Arts Team (Violence Prevention Through Literacy)	CDBG	\$17,000
2016 Girl Scouts Heart of New Jersey, Inc. (Girl Scouts in Public Housing)	CDBG	\$20,000
2016 Grace Community Services (Grace Senior Center)	CDBG	\$20,000
2016 Garden State Episcopal CDC (Homeless Outreach)	CDBG	\$100,000
2016 Hudson County CASA (Advocates for Action)	CDBG	\$50,000
2016 Hudson Pride Connections Center (Youth Connect)	CDBG	\$20,000
2016 Jersey City Employment and Training Program (MLK Re-entry Program)	CDBG	\$120,711
2016 Kennedy Dancers (Youth After School Program)	CDBG	\$10,000
2016 Kennedy Dancers (Senior Citizen Program)	CDBG	\$10,000
2016 New Jersey Citizen Action Education Fund (Financial Coaching Project)	CDBG	\$10,000
2016 Nimbus Dance Works (Youth Program)	CDBG	\$5,000
2016 Pan American Concerned Citizens Action League (Healthy Aging)	CDBG	\$12,000
2016 Philippine American Friendship Committee (Intergenerational Services)	CDBG	\$13,500
2016 Urban League (General Social Services)	CDBG	\$15,000
2016 The Waterfront Project (Housing Counseling and Legal Advocacy)	CDBG	\$15,000
2016 WomenRising (Domestic Violence Services)	CDBG	\$28,000
2016 WomenRising (Workforce Development Training Center)	CDBG	\$40,500
2016 Jersey City Recreation (Baseball Leagues)	CDBG	\$60,000

Project	\$ Source	\$
2016 Covenant House (Youth Street Outreach)	CDBG	\$10,000
2016 Youth Summer Programs	CDBG	\$160,277
2016 Garden State Episcopal CDC (Neighborhood Recovery)	HOME	\$543,902
2016 Jersey City Community Housing Corporation (108 Storms Rehab)	HOME	\$250,000
2016 Veterans Housing (524 Ocean Avenue)	HOME	\$511,124
2016 Catholic Charities (Hope House)	ESG	\$48,567
2016 Catholic Charities (St. Lucy's)	ESG	\$135,000
2016 Garden State Episcopal CDC (RRH/STRMU)	ESG	\$185,568
2016 Garden State Episcopal CDC (Homeless Street Outreach)	ESG	\$50,000
2016 York Street Project (St. Joseph's Home Bridge Housing)	ESG	\$44,784
2016 Catholic Charities (Canaan House)	HOPWA	\$90,101
2016 Catholic Charities (Franciska House)	HOPWA	\$255,880
2016 Garden State Episcopal CDC (Corpus Christi Ministries Housing)	HOPWA	\$238,772
2016 Garden State Episcopal CDC (Emergency Housing)	HOPWA	\$65,000
2016 Cornerstone (TBRA)	HOPWA	\$950,375
2016 Let's Celebrate (Housing Plus STRMU)	HOPWA	\$232,993
2016 Let's Celebrate (Housing Plus TBRA)	HOPWA	\$492,535

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The City of Jersey City is committed to allocating funds that serve the needs of the lowest income and most disadvantaged residents. Households with incomes less than 50% of the area median income, especially those with extremely low incomes (less than 30% of area median income), are particular priorities. The City has also identified special needs individuals as among those who face the greatest challenges and who should receive high priority in the expenditure of federal funds, including at-risk children and youth, low income families, the homeless and persons threatened with homelessness, the elderly, and persons with disabilities.

The primary obstacle to meeting underserved needs is the limited resources available to address identified priorities. Jersey City partners with other public agencies and non-profit organizations, when feasible, to leverage resources and maximize outcomes involving housing and community development activities. In addition, several other obstacles to meeting underserved needs include:

Increased need for affordable housing and supportive services resulting from economic downturn – while budgets for projects are generally stretched in good economic conditions, the recent economic downturn has exacerbated these issues and concerns.

Increased foreclosures and unemployment – in addition to the community implications of the recent economic downturn are effects on a more individual basis, such as a high foreclosure rate, the associated problem of poor credit, and rising unemployment.

The following goals address these obstacles:

- Preservation of affordable housing including development, housing rehabilitation assistance, historic preservation, and down payment/closing cost assistance.
- Preservation of short- and long-term homeless facilities and services.
- Improve and increase the following facilities: youth centers; educational facilities; facilities for abused, abandoned, and neglected children; emergency homeless shelters; and parks and recreation facilities.

## **AP-38 Projects Summary**

### **Project Summary Information**

#### **CDBG**

##### 2016 Division of Community Development (CDBG Administration)

Project: Jersey City's Division of Community Development develops and rehabilitates both housing and public facilities and provides services through partnerships with various public agencies, not-for-profit organizations and for-profit developers. This project funds administration of the CDBG program.

Activity: Planning and administration for CDBG program.

Matrix Code: General Program Administration – 21A

Outcome: 1 other

##### 2016 Catholic Charities (Family Resource Center Improvements)

Project: At the Family Resource Center, professional clinical and case management staff members work in partnership with families to provide: counseling, information and referral; after-school groups; parent education; outreach, case management; and pre/post adoption support services. Staff work with parents to address entitlement issues, support parents involved in court related matters, help find affordable housing, employment, and respond to other needs.

Activity: Repair flooring throughout the three-story building that is cracked and worn, remove old carpeting from offices and client areas to improve air quality and replace with vinyl tile to reduce maintenance burdens, repair treads that are loose and worn in the building's two staircases, reconfigure the roof downspouts to improve drainage away from the building rather than into it, and replace a 4' chain link fence around the parking area which is in poor condition and causes security concerns.

Matrix Code: Other Public Facilities and Improvements - 03

Outcome: 292 persons, 225 households

##### 2016 Greater Bergen Community Action (Early Head Start Playground)

Project: GBCA is a 501(c)(3) Community Action Agency dedicated to fighting poverty in the NJ counties of Bergen, Passaic, and Hudson with education, economic opportunities, healthcare, housing, human service initiatives, and sponsors 1st Bergen Federal Credit Union, which is open to anyone who lives, works, worships, or volunteers within the Greater Bergen service area. Early Head Start is aimed at enhancing the development of infants and toddlers from birth to age three while strengthening low-income families.



Activity: Construction of an outdoor play area for children in Early Head Start (EHS) on the grounds of the facility at 93 Nelson Avenue in Jersey City. Includes installation of playground structures, poured in place surfacing, and fencing.

Matrix Code: Child Care Centers – 03M

Outcome: 330 persons, 130 households

#### 2016 Hudson Community Enterprises (Project Accessibility)

Project: Hudson Community Enterprise's facility at 68-70 Tuers Avenue serves youth and adults with mental and physical disabilities.

Activity: This project will replace a decaying main water valve and two 300,000 BTU rooftop air conditioning units in a three level facility comprised of 28,000 square feet that is owned by Hudson Community Enterprises, a non- profit organization that provides a daily educational/employment preparation program for Jersey City youth and adults with disabilities.

Matrix Code: Handicapped Centers – 03B

Outcome: 400 persons/households

#### 2016 Margaret Anna Cusack Care Center (Care Center Improvements)

Project: Cusack Care Center serves frail elderly residents, most of whom are low-income and rely on Medicaid to fund the cost of their care.

Activity: Repair of interior and exterior walls in two stair towers at the Cusack Care Center to stop the continued decay and deterioration of brickwork and mortar from water infiltration. To remediate the damage, a hired contractor will seal windows, patch and paint interior and exterior walls, coat the entire exterior elevation with Sika Elastomeric Coating, a protective coating, and conduct other general repairs as necessary.

Matrix Code: Health Facilities – 03P

Outcome: 139 persons

#### 2016 Rebuilding Together Jersey City (Home Repair)

Project: The mission of Rebuilding Together Jersey City (RTJC) is to preserve and revitalize the homes of low-income homeowners, especially those in households with members who are elderly, disabled, and/or children, so that they may live in warmth, safety, and independence. RTJC also rehabilitates the facilities of local non-profit organizations that serve low-income populations.

Activity: Rehabilitation of low-income owner-occupied homes. Work focuses on repairs to primary living spaces, especially repairs that address health and safety, including kitchen/bathroom repairs, safety

improvements to ingress/egress and internal circulation, handicap home modification, painting, and cleaning. In 2016, planned improvements include kitchen upgrades, window replacement, flooring replacement, and painting.

Matrix Code: Rehab: Single-Unit Residential – 14A

Outcome: Four households

#### 2016 Division of Housing Code Enforcement (Code Enforcement)

Project: The Division of Housing Code Enforcement has a variety of functions, all dedicated to keeping the housing stock in Jersey City safe and comfortable for its inhabitants.

Activity: Maintaining safe and sanitary conditions of rental units through code enforcement inspections. Will also serve as the first step in the condemnation process for vacant properties.

Matrix Code: Code Enforcement - 15

Outcome: 1 other

#### 2016 Division of Community Development (Relocation Assistance)

Project: The Division of Community Development develops and rehabilitates both housing and public facilities and provides services through partnerships with various public agencies, not-for-profit organizations and for-profit developers. This project funds CDBG relocation assistance.

Activity: Relocation assistance for individuals and families displaced by code violations and natural and man-made disasters.

Matrix Code: Relocation - 08

Outcome: 30 persons

#### 2016 Department of Public Works (Sidewalk Improvements)

Project: Jersey City's Department of Public Works maintains and repairs public infrastructure throughout the City, including sidewalks in LMI areas.

Activity: Sidewalk improvements in LMI areas.

Matrix Code: Sidewalks – 03L

Outcome: 50 households

#### 2016 Department of Public Works (Curb Cuts)

Project: Jersey City's Department of Public Works maintains and repairs public infrastructure throughout the City, including curb cuts to promote accessibility.

Activity: Installation of curb cuts.

Matrix Code: Public Facilities and Improvements - 03

Outcome: 50 households

#### 2016 CDBG Acquisition and Rehabilitation

Project: The City will develop an RFP for qualified entities to acquire and rehabilitate 1-4 unit homes for sale to income-eligible households.

Activity: Acquisition and rehabilitation of 1-4 unit homes for sale to income-eligible households.

Matrix Code: Rehab: Single-Unit Residential – 14A

Outcome: 3 homeowner units

#### 2016 Section 108 Loan Repayment

Project: Escrow account for unplanned payments on Section 108 loans if developers fail to make payments.

Activity: Distribution of funds to escrow account for unplanned payments on Section 108 loans if developers fail to make payments.

Matrix Code: Unplanned Repayments of Section 108 Loans – 19G

Outcome: Other

#### 2016 Division of Community Development (HORP)

Project: The Division of Community Development develops and rehabilitates both housing and public facilities and provides services through partnerships with various public agencies, not-for-profit organizations and for-profit developers. This project funds the Home Owner Rehabilitation Program

Activity: The Home Owner Rehabilitation Program (HORP) is administered by the Division of Community Development (DCD). This program provides grant funds to eligible low/moderate income homeowners for needed repair and rehabilitation of their homes. Eligible properties may be from 1-4 units and condominiums do not qualify. The maximum grant that a homeowner may receive is \$24,900 per unit. The grant is structured as a 5 or 10 year forgivable mortgage executed upon the completion of repairs.

Matrix Code: Rehab: Single-Unit Residential – 14A

Outcome: 40 housing units

#### 2016 Rising Tide Capital (Micro-Enterprise)

Project: Rising Tide Capital is a 501-c-3 non-profit organization based in Jersey City, NJ, transforming lives and communities through entrepreneurship.

Activity: Training in business planning and management through its Community Business Academy (CRA) program and then year round consultation and advanced seminars for LMI individuals.

Matrix Code: Economic Development: Micro-Enterprise Assistance – 18C

Outcome: 400 persons

#### 2016 Hudson Community Enterprises (Operation Hope)

Project: Hudson Community Enterprises offers a range of education, training, and employment opportunities for youth with disabilities exiting school, adults with disabilities in its vocational rehabilitation programs, as well as community residents facing other barriers to employment.

Activity: Hudson Community Enterprises operates three small businesses that have been created to provide expanded economic opportunities for severely disabled low income residents of Jersey. These businesses recruit as employees individuals whose disabilities and their impact on daily functioning put these individuals at risk in terms of job retention. Hudson Community Enterprises through Operation Hope supports the provision of a range of support services in these businesses.

Matrix Code: Economic Development: Direct Financial Assistance to For-Profits – 18A

Outcome: 32 persons

#### 2016 Aspira, Inc. (Gateway Program)

Project: ASPIRA Inc. of New Jersey (ASPIRA), a private, nonprofit community-based organization founded in Newark, is proposing to implement The Gateway (Getting Ahead the Education Way) program to serve 150 students at James J. Ferris High School (Ferris) and William L. Dickinson High School in Jersey City, New Jersey. The goal of the program is to significantly increase the number of under-represented students who enter and remain in post-secondary education.

Activity: The Gateway Program provides at-risk, disadvantaged students with counseling services, tutoring, leadership development, cultural enrichment activities and assistance with college applications and financial aid. The focus is to motivate students to remain in school and prepare for college.

Matrix Code: Youth Services – 05D

Outcome: 150 persons

#### 2016 Big Brothers, Big Sisters (Mentoring Program)

Project: Big Brothers, Big Sisters is a premiere donor and volunteer-supported youth mentoring organization.

Activity: Providing one-to-one mentoring services for young people in Jersey City who are referred to this agency or otherwise shown to be vulnerable or "at risk". Risk factors include (but are not limited to) young people living in poverty, recent immigrants, English language learners, young people with incarcerated parents or addiction in the home, or parents or guardians who have not completed high school or college. All of these factors put young people in environments that are "high risk" for their future decision making and ability to succeed in childhood, adolescence and early adulthood.

Matrix Code: Youth Services – 05D

Outcome: 67 persons

#### 2016 C-Line Community Outreach Services (ALPHA)

Project: C-Line Community Outreach Services, Inc. provides counseling and case management services.

Activity: The ALPHA Program will provide case management, substance abuse counseling, mental health counseling and referral services to formerly incarcerated persons, the elderly, disabled individuals, TANF Clients, and low-income individuals.

Matrix Code: Substance Abuse Services – 05F

Outcome: 200 persons

#### 2016 Collaborative Support Programs of New Jersey (Homeless Services)

Project: Collaborative Support Programs of New Jersey, Inc. (CSPNJ) is a statewide non-profit agency that has been developing and providing permanent supportive housing and mental health services to homeless individuals and people with serious disabilities in New Jersey since 1989. The CSP Hudson Center has been serving residents of Jersey City for over 10 years. It meets the needs of a diverse group of individuals, including persons who are chronically homeless, formerly incarcerated, and persons with co-occurring physical health issues, mental health, developmental and substance use disorders.

Activity: Provision of a day safe haven and enhanced services for very-low income individuals who are homeless and/or have serious mental illness, substance use disorders, and chronic health conditions. Services include basic necessities such as food, clothing, household furnishings; case management, mental health and substance use services; linkage to community resources, entitlements, health care, legal services, re-entry services; education and employment resources; and financial services.

Matrix Code: Other Public Services - 05

Outcome: 200 persons

#### 2016 Educational Arts Team (Violence Prevention Through Literacy)

Project: The Educational Arts Team, Inc. offers a wide array of in-school and after-school programs for children and families and operate a popular summer day camp located in Liberty State Park. These

programs include workshops for students K-12 and professional development for teachers. The programs incorporate age-appropriate drama, writing, storytelling, puppetry, music, dance and visual art activities as strategies for promoting learning, teaching basic academic subject areas, encouraging positive social experiences, and promoting positive relationships.

Activity: Jersey City youth will participate in social skills educational workshops to deter youth violence, improve literacy, develop a better classroom environment, encourage personal and interpersonal growth, as well as improve higher order thinking, cognitive abilities, reading comprehension, classroom involvement and test scores. The basic workshop will focus on bullying, peer pressure and violence prevention

Matrix Code: Youth Services – 05D

Outcome: 180 persons

#### 2016 Girl Scouts Heart of New Jersey (Public Housing)

Project: Girl Scouts is a leadership development organization for girls.

Activity: The Girl Scouts in Public Housing program will provide structured and value-based educational and recreational opportunities to assist girls in acquiring the life and leadership skills necessary to help them out of poverty and succeed in the future.

Matrix Code: Youth Services – 05D

Outcome: 100 persons

#### 2016 Grace Van Vorst Community Services (Senior Center)

Project: GCS operates The Senior Center for Healthy Living every weekday and the Breakfast Plus program every weekend morning to provide a safe space where people who are unemployed and under-employed, homeless, elderly and isolated find community, opportunities for engagement, advocacy, health and wellness programming and direction; to provide nutrition services; to promote healthy aging; and to educate the community.

Activity: The program promotes a healthy lifestyle by offering healthy living options such as exercise programs, a hot lunch, volunteer opportunities, workshops, leisure skill activities, exercise classes (yoga, aerobics, Tai Chi) and special events/trips to low-income seniors.

Matrix Code: Senior Services – 05A

Outcome: 152 seniors served

#### 2016 Garden State Episcopal CDC (CDBG Homeless Outreach)

Project: GSECDC is a faith-based, non-sectarian, non-profit 501(c) (3) multi-purpose social service and housing agency, founded in 1986, to serve the most vulnerable and under-served low-and moderate-income residents. GSECDC is the only agency in Hudson County providing nightly Street Outreach Services for unsheltered adults.

Activity: Street Outreach Activities for unsheltered homeless consumers, including linkages with emergency shelter, medical services, mainstream resources and housing services.

Matrix Code: Operating Costs of Homeless/AIDS Patients Programs – 03T

Outcome: 520 individuals served

#### 2016 Hudson County CASA (Advocates for Action)

Project: Hudson County CASA is an independent non-profit organization which recruits and trains volunteers to help children in the foster care system. Our volunteers each serve as "a child's voice in court" while working to ensure that needed services and assistance are made available on the way to a safe and permanent home.

Activity: Hudson County CASA is an independent non-profit organization which recruits and trains volunteers to help children in the foster care system. Our volunteers each serve as "a child's voice in court" while working to ensure that needed services and assistance are made available on the way to a safe and permanent home.

Matrix Code: Services for Abused and Neglected Children – 05N

Outcome: 220 persons

#### 2016 JC Connections dba Hudson Pride (YouthConnect)

Project: Hudson Pride was established in 1993 to serve as an advocate for both the LGBTQ and HIV/AIDS communities in Hudson County. Programs and services include LGBTQ support groups for youth, young adults, middle adults and seniors, specialized groups for HIV+ gay men, transgender individuals and women of color, community training and education focused on helping provider agencies to deliver LGBT and HIV competent services, LGBTQ health education, HIV outreach services, social service linkages and advocacy.

Activity : Hudson Pride Youth Connect is a weekly program that offers a drop-in space for LGBT youth to engage in social networking with their peers, receive HIV/STI prevention education, access social services (including mental health counseling), connect with adult role models, receive tutoring for school/employment and learn how to accept and embrace their LGBT identities.

Matrix Code: Youth Services – 05D

Outcome: 100 persons served

2016 Jersey City Employment and Training Commission (MLK Re-Entry Program)

Project: JCETP continues its mission of helping the community to work through personal outreach services, workshops to prepare job seekers, intensive services for qualified customers, a variety of youth services to support both in-school youth needing summer employment & career guidance and out of school youth preparing to enter the workforce. JCETP staff works together with various social service agencies to assist customers securing employment. It has also been involved with servicing over 25,000 youth in Jersey City for over two decades.

Activity: Experienced staff will connect ex-offender population to employment. The ambition of the program is to unify a system of services attaching clients to a network of stabilizing forces. Jersey City Reentry is collaboration between the clinical, social services and job readiness fields. Creating access to self-sufficiency will have a long term impact on keeping this population out of the correctional environment.

Matrix Code: Employment Training – 05H

Outcome: 1,100 persons served

2016 Kennedy Dancers (Youth)

Project: The Kennedy Dancers is a non-profit Jersey City Based Professional, American Dance Company established in 1976 with a mission of bringing high quality dance training and professional performance opportunities to the NY/NJ Metro area. Since its inception, the company has grown to responds to the community's special needs serving low income/at risk/incarcerated teens/senior citizens through diverse dance classes offering fun/fitness/performance opportunities.

Activity: The Inner City Youth (ICY) After School Program provides a safe haven designed to deter violence and prevent crime among low-income, at-risk youth by providing training in all styles of dance and opportunities to perform on a professional stage. Teens are given special training in dance and related performing arts positions such as stage management, lighting, and sound techniques, and costume design.

Matrix Code: Youth Services – 05D

Outcome: 60 youth served

2016 Kennedy Dancers (Seniors)

Project: The Kennedy Dancers is a non-profit Jersey City Based Professional, American Dance Company established in 1976 with a mission of bringing high quality dance training and professional performance opportunities to the NY/NJ Metro area. Since its inception, the company has grown to responds to the community's special needs serving low income/at risk/incarcerated teens/senior citizens through diverse dance classes offering fun/fitness/performance opportunities.



Activity: The Senior Center Dance/Exercise Program offers classes in Latin Ballroom, exercise, Osteo-Strong (in chair exercise) Salsa, Zumba, Modern Dance and Yoga to enhance physical fitness, self-expression, and promote social activity in a safe and supportive atmosphere.

Matrix Code: Senior Services – 05A

Outcome: 65 seniors served

#### 2016 New Jersey Citizen Action Education Fund (Financial Coaching)

Project: The New Jersey Citizen Action Education Fund (NJCAEF) offers free financial empowerment services to LMI people to increase economic opportunities, including free financial education, housing counseling, and tax preparation.

Activity: This program will develop and implement a financial coaching program targeted to vulnerable low-income Jersey City residents. As part of this program, NJCAEF's Financial Coaches will work closely with program participants to provide them with guidance, support, resources, and accountability to make broad changes in their financial behaviors and work towards the financial goals they have identified, such as opening a bank account, paying off debt, buying a car, or saving for vocational training or continuing education.

Matrix Code: Other Public Services - 05

Outcome: 40 persons

#### 2016 Nimbus Dance Works

Project: Nimbus Dance Works extends the reach of the organization's high quality dance programs serving low-income Jersey City youth. Building on the excellence for which the professional company is known, Nimbus continues to provide innovative programs and methods that inspire, educate and enrich our community's youth.

Activity: Nimbus Dance Works extends the reach of the organization's high quality dance programs serving low-income Jersey City youth. Building on the excellence for which the professional company is known, Nimbus continues to provide innovative programs and methods that inspire, educate and enrich our community's youth.

Matrix Code: Youth Services – 05D

Outcome: 3,700 youth

#### 2016 Pan American Concerned Citizen Action League (Healthy Aging)

Project : The Pan American Concerned Citizen Action League (PACCAL) is a multi-service 501 (c3) organization founded in 1992 to assess and or to address the health and human service needs of Filipinos and other Asians in Jersey City.

Activity: Provide outreach and home visits to targeted participants, health screenings (blood pressure, cholesterol and sugar level), dissemination of information on health benefits and referrals, health education, low impact aerobics, supervised leisure dances, and workshops on nutrition & healthy lifestyles in collaboration with private and public health clinics/organizations.

Matrix Code: Senior Services – 05A

Outcome: 87 seniors served

#### 2016 Philippine American Friendship Committee (Intergenerational Services)

Project: The Philippine-American Friendship Committee, Inc.'s (PAFCOM's) mission is to foster Filipino-American unity through community-centered social, educational, and cultural events and programming, and to provide supportive services for the Filipino-American community of Jersey City and greater Hudson County. PAFCOM promotes and celebrates the richly diverse Filipino culture in an effort to build a strong community by bringing together people from different backgrounds and experiences.

Activity: PAFCOM will provide an Intergenerational Program targeting at risk youth ages 7 to 18, their parents or guardians, and seniors and immigrants residing in Jersey City. Members of the primary target population are low-income and of Filipino descent, have not been previously served by mainstream organizations and are predominantly first generation immigrants with limited English proficiency.

Matrix Code: Other Public Services - 05

Outcome: 398 persons served

#### 2016 Urban League of Hudson County (General Social Services)

Project: The Urban League of Hudson County (ULOHC) is one of 95 affiliates of the National Urban League (NUL), which was founded in 1910. The NUL is the premier social service and civil rights organization in the United States, serving 300 communities in 35 states and the District of Columbia. The NUL provides direct services that impact and improve the lives of more than 2 million people nationwide. The Urban League of Hudson County has a multicultural, multilingual staff that provides services in one of the most densely populated and ethnically diverse counties in the country.

Activity: Through case management services, individuals will prevent the increase of homelessness, lack of proper nutrients, family dysfunction and unemployment.

Matrix Code: Other Public Services - 05

Outcome: 650 persons served

#### 2016 The Waterfront Project (Housing Counseling)

Project: The Waterfront Project, Inc. (WFP) is a legal center for outreach, advocacy, and justice that provides free legal representation to low income and homeless individuals in Hudson County, NJ by way of:

direct legal representation through staff and volunteer attorneys, referrals to pro bono attorneys, and general legal advice to empower clients to pro-actively avoid legal issues.

Activity: Provide low-income tenants with free certified housing counseling on their rights and responsibilities under New Jersey law, and with legal services, including advice, advocacy, and representation.

Matrix Code: Fair Housing Activities – 05J

Outcome: 350 persons

#### 2016 WomenRising (Domestic Violence Services)

Project: WomenRising is a community-based organization for women in Hudson County. Governed and managed by women, WomenRising assists women and their families to achieve self-sufficiency and live safe, fulfilling and productive lives, through social services, economic development, and advocacy services. This project provides community awareness programs and supportive services.

Activity: Services include crisis intervention, supportive individual and group counseling, family counseling sessions, educational groups, support during their local proceedings, information pertaining to community resource referrals and advocacy.

Matrix Code: Services for Battered and Abused Spouses – 05G

Outcome: 3,000 persons served

#### 2016 WomenRising (Workforce Development)

Project: WomenRising is a community-based organization for women in Hudson County. Governed and managed by women, WomenRising assists women and their families to achieve self-sufficiency and live safe, fulfilling and productive lives, through social services, economic development, and advocacy services. This project provides industry-focused employment training.

Activity: The training center will prepare program participants in job readiness, career development and job search; this includes setting up email accounts, resume & cover letters, online applications, and mock interviews and job placement.

Matrix Code: Employment Training – 05H

Outcome: 45 women served

#### 2016 Department of Recreation (Youth Baseball)

Project: Jersey City's Department of Recreation offers a wide array of recreational activities for residents, including youth baseball programs.

Activity: Provision of youth baseball leagues across the City.

Matrix Code: Youth Services – 05D

Outcome: 1,000 youth served

#### 2016 Department of Recreation (Youth Summer Programs)

Project: Jersey City's Department of Recreation offers a wide array of recreational activities for residents, including youth baseball programs.

Activity: Provision of recreational activities for LMI youth during the summer months.

Matrix Code: Youth Services – 05D

Outcome: 1,500 youth served

#### 2016 Covenant House (Youth Street Outreach)

Project: Covenant House provides assistance for young people between the ages of 18 -21 and assists them with residential, education, vocational, medical, legal, and clinical services.

Activity: The Jersey City Outreach Team goes out into the community of Jersey City and the surrounding areas of Hudson County and reaches out to the homeless and at-risk youth who are in need of shelter, food, guidance, and job opportunities and provides them with the assistance they require. The team travels in marked outreach vans to pre-determined destinations and takes clothes, food bags, and hygiene packs that can be distributed out to the youth in need. When they meet a young person, they assess the need he or she has, keeping in mind the immediacy of the situation, and connect them with our residential shelter if a safe and secure place to sleep is what they need. The team also connects the youth to other resources in the community as necessary.

Matrix Code: Youth Services – 05D

Outcome: 644 individuals and 101 families; total of 745 households

## **HOME**

#### 2016 Division of Community Development (HOME Administration)

Project: Jersey City's Division of Community Development develops and rehabilitates both housing and public facilities and provides services through partnerships with various public agencies, not-for-profit organizations and for-profit developers. This project funds administration of the HOME program.

Activity: Planning and administration for HOME program.

Outcome: 1 other

#### 2016 Garden State Episcopal CDC (Neighborhood Recovery)

Project: Redevelopment of foreclosed properties as affordable housing.

Activity: Acquisition and rehabilitation of five two-family homes (203 Danforth Ave, 221 Duncan Ave, 241 Jewett Ave, 306 Arlington Ave, 207 Wilkinson Ave). Properties will be sold to first-time homebuyers of moderate income who will rent the second unit at the high HOME rent to qualified households.

Outcome: 5 homeowner units; 5 rental units

#### 2016 108 Storms Rehabilitation

Project: 108 Storms, LLC (an affiliate of Jersey City Community Housing Corporation, Inc.) will rehabilitate a vacant four-story building at 108 Storms Avenue in Jersey City into four rental apartments for large families that earn 80% or less of the Area Median Income.

Activity: Rehabilitation of vacant four-unit building to create four three-bedroom rental units.

Outcome: 4 rental units

#### 2016 Terzetto NJ (Veterans Housing)

Project: Provision of supportive affordable housing for veterans.

Activity: Construction of one four-story building at 524-530 Ocean Avenue to create 20 supportive housing units for veterans, nine of which will be income-restricted.

Outcome: 20 rental units; 9 income-restricted

## **ESG**

#### 2016 Catholic Charities (Hope House)

Project: Hope House Emergency Family Shelter (HHEFS or Hope House) provides emergency shelter services for homeless mothers, eighteen years of age and older, and their children and is the only emergency shelter serving this target population in Hudson County.

Activity: Support a portion of salaries, maintenance needs, rent, and utilities for operation of shelter.

Outcome: 250 individuals; 100 families; 350 total households.

#### 2016 Catholic Charities (St. Lucy's)

Project: Emergency shelter for single men and women.

Activity: Provide shelter residents with two nutritious meals daily, showers, clothing, and case management services including assistance with housing placement, referrals to entitlement programs and medical care, mental health assessments and counseling, and substance abuse assessments and counseling.

Outcome: 700 persons served

#### 2016 Garden State Episcopal CDC (RRH/STRMU)

Project: Hudson Creating Alliances to Shelter All (Hudson CASA) provides intensive case management services to assist homeless individuals to find, secure and/or afford permanent housing.

Activity: Case management, housing relocation, security deposits and short-term rental assistance.

Outcome: 4,469 individuals; 2,102 families, 6,570 households

#### 2016 Garden State Episcopal CDC (ESG Street Outreach)

Project: GSECDC is a faith-based, non-sectarian, non-profit 501(c) (3) multi-purpose social service and housing agency, founded in 1986, to serve the most vulnerable and under-served low-and moderate-income residents. GSECDC is the only agency in Hudson County providing nightly Street Outreach Services for unsheltered adults.

Activity: Street Outreach Activities for unsheltered homeless consumers, including linkages with emergency shelter, medical services, mainstream resources and housing services.

Outcome: 520 individuals served

#### 2016 York Street Project (Saint Joseph's Home Bridge Housing)

Project: St. Joseph's Home, a program of the York Street Project, provides a safe and structured living environment for single mothers and their children that guides and supports them as they transition to new independent lives.

Activity: Provision of emergency shelter and supportive services to families consisting of single mothers and their children. There are four floors of living space, with a total of 23-25 bedrooms (60 beds).

Outcome: 360 households

## **HOPWA**

#### 2016 Division of Community Development (HOPWA Administration)

Project: Jersey City's Division of Community Development develops and rehabilitates both housing and public facilities and provides services through partnerships with various public agencies, not-for-profit organizations and for-profit developers. This project funds administration of the HOPWA program.

Activity: Planning and administration for HOPWA program.

Outcome: 1 other

2016 Catholic Charities (Canaan House)

Project: Canaan House provides permanent supportive housing for homeless people living with HIV/AIDS who are co-diagnosed with a Severe or Persistent Mental Illness (SPMI) and/or chemical addiction. The program maintains a 12-unit supportive housing facility with 24/7 access to on-site services such as support groups, service coordination, mental health services and recreational activities. The units are comprised of three studios, eight one-bedroom apartments, and one two-bedroom apartment.

Activity: Provision of permanent supportive housing for homeless people living with HIV/AIDS who are co-diagnosed with a Severe or Persistent Mental Illness (SPMI) and/or chemical addiction.. Services are coordinated with each resident's respective case management and health service providers. On site supportive services include service planning and coordination, individual counseling and resident support groups. Residents are linked by program staff to services not offered on site through service coordination and transportation services.

Outcome: 14 households/persons

2016 Catholic Charities (Franciska House)

Project: Franciska Residence is a transitional housing program serving homeless men living with HIV/AIDS.

Activity: Provision of transitional housing for homeless men living with HIV/AIDS. Residents receive three meals a day, case management services and referrals for medical, psychiatric, substance abuse and employment services.

Outcome: 27 persons/households

2016 Garden State Episcopal CDC (Corpus Christi PSH)

Project: Corpus Christi Ministries Housing Program (CCMH) provides 22 units of permanent supportive housing at four facilities, for formerly homeless individuals and families living with HIV/AIDS.

Activity: Provision of permanent supportive housing for formerly homeless individuals and families living with HIV/AIDS.

Outcome: 30 persons/22 households

2016 Garden State Episcopal CDC (Emergency Housing)

Project: The Hudson CASA Emergency Housing Program is a vital component of the Hudson CASA Coordinated Entry Program (HCCEP), which allows for immediate housing stabilization for homeless, HIV positive individuals and families by providing short-term, emergency shelter through placement in an area SRO or motel. All consumers work with the HCCEP case management team to develop and maintain a long-term, permanent housing plan and linkage with transitional or permanent housing and critical services.

Activity: Provision of short-term, emergency shelter for HIV-positive individuals through placement in an area SRO or motel.

Outcome: 45 persons/65 households

#### 2016 Hudson County Housing Resource Center (Cornerstone TBRA)

Project: The Cornerstone Outreach Program is a subdivision of the Hudson County Housing Resource Center, Inc. (HCHRC). HCHRC is a non-profit organization established in 1992 by the Hudson County Board of Chosen Freeholders to protect, maintain and increase the stock of affordable housing in Hudson County. HCHRC provides certified housing counseling services to effectively address landlord/tenant matters to persons of low income.

Activity: Provision of Tenant-Based Rental Assistance (TBRA) to persons living with HIV/AIDS in Hudson County.

Outcome: 155 persons/118 households

#### 2016 Let's Celebrate (Housing Plus TBRA)

Project: The Housing Plus Tenant Based Rental Assistance program is a long term rental subsidy program designed to successfully address the housing needs of individuals and families residing in Hudson County that are infected/affected by HIV/AIDS and whose household income falls at or below 80% of the area median income.

Activity: Provision of rental assistance coupled with comprehensive supportive services.

Outcome: 170 households/250 persons

#### 2016 Housing Plus (STRMU)

Project: The Short Term Rent, Mortgage, and Utilities (STRMU) program, is a time limited financial assistance program coupled with comprehensive supportive services designed to successfully address the short term housing needs, increase housing stability and increase access to care for applicants.

Activity: Provision of up to 21 weeks of rent, mortgage, and/or utilities assistance to eligible participants.

Outcome: 173 persons/118 households



## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

There were no target areas selected for use of CDBG or HOME funding. Program funds will primarily be spent in the areas of the City that are more than 51% low-moderate income. The City will also spend funds in non-impacted areas of Jersey City while continuing to benefit low and moderate income persons. For example, public services, housing rehabilitation and affordable housing construction activities are targeted to low-moderate income individuals and families across the City.

### **Rationale for the priorities for allocating investments geographically**

In light of the limited amount of CDBG funds available to the City, not all the City's housing and community development needs can be addressed over the course of a year. Therefore, priorities must be established to ensure that scarce resources are directed to the most pressing housing and community development needs. Priority CDBG funding areas in Jersey City include areas where the percentage of low to moderate income (LMI) persons is 51% or higher. These areas also include areas of racial and ethnic concentration where the percentage of a specific racial or ethnic group is at least 10 percentage points higher than the County's overall rate. These areas are primarily located in Wards A, B, and F.

# Affordable Housing

## AP-55 Affordable Housing – 91.220(g)

### Introduction

The City will use HOME funds and a portion of CDBG funds for new affordable housing and to rehabilitate existing housing units. The annual goals for the number of households to be supported through this activities are summarized in the tables below.

**Table 9 - One Year Goals for Affordable Housing by Support Requirement**  
**One Year Goals for the Number of Households to be Supported**

Homeless	2,102
Non-Homeless	70
Special-Needs	406
Total	2,578

**Table 10 - One Year Goals for Affordable Housing by Support Type**  
**One Year Goals for the Number of Households Supported Through:**

Rental Assistance	2,508
The Production of New Units	23
Rehab of Existing Units	47
Acquisition of Existing Units	0
Total	2,578

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Mission of the Jersey City Housing Authority (JCHA) is to develop and manage Housing of Choice of the highest standards, which is safe, affordable, sustainable and accessible; and, in partnership with outside organizations, foster resident responsibility and self-sufficiency.

#### **Actions planned during the next year to address the needs to public housing**

In order to improve and expand affordable housing opportunities for senior citizens, the JCHA continues to develop a new senior Project Based Section 8 mixed-finance community at Montgomery Gardens through innovative partnerships with private developers. This project will double the amount of units at that particular development. Additionally, significant improvements are on-going at existing senior developments through the use of Capital and Leveraging Funds.

The JCHA continues to investigate the feasibility of applying for RAD for each of its developments in connection with its current Physical Needs Assessment update. The JCHA recently received CDBG-DR funds to perform storm related repairs and mitigation, and continues to address the condition of its developments and housing units to ensure our residents are living in safe, suitable environments.

#### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The JCHA continues to expand services to promote and support Resident Self-Sufficiency and homeownership programs. JCHA's Self-Sufficiency Program continues to provide computer centers, job search, resume assistance, and job readiness counseling for Marion Gardens and Montgomery Gardens.

The JCHA A. Harry Moore HOPE VI CSSI Homeownership coordinator provides supportive services to A. Harry Moore residents relocated from Buildings #1, 2 & 7 and classes and individual counseling to all residents interested in first time homeownership.

#### **If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

TBD

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

As a participant in the local CoC, the Hudson County Alliance to End Homelessness, the City is a partner in its plan to address homelessness and the priority needs of homeless individuals and families, including homeless subpopulations.

During FY2016, the City's federal ESG funds will continue to support programs to provide decent and safe living environments for homeless and those at risk of becoming homeless, through funding such activities as emergency shelter operations, financial assistance for rent, utilities and other critical expenses, and rapid re-housing.

The City will contribute CDBG funds to help assist local service agencies provide services.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

To help strengthen and improve its outreach efforts to the chronically homeless, the CoC is working with the Medical and Social Services for the Homeless (MASSH). MASSH has had great success in connecting the homeless with services and housing. The Jersey City government established a Resident Response Center to respond and refer residents to all supportive services in the county.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City of Jersey City, in collaboration with the City of Bayonne and Hudson County, has joined together to form the Jersey City/Bayonne/Hudson County Continuum of Care (CoC), coordinated by the Hudson County Alliance to End Homelessness. Each year, the CoC conducts a Point-in-Time count of the persons residing in emergency shelters and transitional housing facilities, as well as those living unsheltered, in the Hudson County region. This information is used to understand the emergency and transitional needs of homeless persons so that they can be addressed as discussed below.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Through participation in the CoC, homeless persons and households receive supportive services through local partners which include job training, health services, legal services, and housing and support services. Jersey City's entitlement grant funds, especially Emergency Shelter Grants, are used each year to fund homeless shelters and supportive services provided by the following local agencies: Medical and Social Services for the Homeless, St. Lucy's Shelter, and Hope House.

The City recognizes that there is a great need for shelter space to accommodate the homeless. In addition to its commitment to the Ten year Plan to End Homelessness, developed by the CoC, the City has a three-part strategy for ending homelessness:

- Homeless Strategy: This approach seeks to help homeless individuals, as well as special needs households, by getting them housed as quickly as possible, and then working with them to develop individual long-term service plans:
  - Produce affordable units for homeless and disabled persons;
  - Create and maintain community-based treatment facilities;
  - Provide emergency housing for homeless individuals and families;
  - Provide housing with services designed to prepare clients to become self-sufficient; and
  - Make housing affordable for homeless persons, special needs populations, and senior citizens.
- Ending Chronic Homelessness Strategy: This approach seeks to stabilize chronically homeless individuals and develop supportive services to help them attain self-sufficiency:
  - Continue to promote the necessity and importance of a paradigm shift within the CoC in order to significantly address the needs of the chronically homeless population;
  - Develop and implement the CoC's Ten-Year Plan to End Homelessness;
  - Continue to develop and formalize substantive private/public partnerships to promote housing for the chronic homeless population;
  - More effectively serve the needs of the chronically homeless through transitional housing, permanent housing, and supportive services, including emergency shelters; and
  - Develop additional permanent supportive housing for chronically homeless individuals and increase the supply of affordable housing
- Other Homeless Strategy: Beyond the chronically homeless population, the City has developed more specific goals and objectives that tie into other programs, such as Housing Choice Vouchers and workforce training:
  - Add at least 50 units of permanent and transitional supportive housing for homeless/special needs persons during the next five years;
  - Reduce the number of homeless youth over the next five years;
  - Increase funding to projects proposing to provide transitional housing for special needs populations;
  - Reduce the number of low income and special needs persons in threat of losing their primary residence;
  - Train homeless persons in the construction and building trades; and
  - Secure project-based, Section 8 vouchers to guarantee permanent supportive housing for chronic homeless individuals.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

There are many social service agencies in Jersey City and throughout Hudson County that provide benefits to very low and low income individuals and families in order to prevent homelessness. These organizations also serve the needs of those who have already become homeless. Jersey City's government also provides an extensive network and referrals to other government agencies and/or social services when needed.

These agencies include:

- Catholic Community Services Archdiocese of Newark
- Garden State Episcopal Community Development Corporation
- United Way of Hudson County
- Palisades Emergency Residence Corporation
- North Hudson Community Action Corporation

These organizations provide many services to homeless or at-risk public housing residents and other at-risk populations including but not limited to: counseling, case management, life skills training, financial literacy classes, and victim advocacy. These services help residents develop skills and knowledge to transition into permanent supportive housing or independent living and to gain steady employment.

## **AP-70 HOPWA Goals - 91.220 (I)(3)**

### **One year goals for the number of households to be provided housing through the use of HOPWA for:**

Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	41
Tenant-based rental assistance	165
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	22
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	71
Total	299

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction**

While Jersey City has implemented policies that will positively impact the creation and maintenance of affordable housing, there still exist impediments to affordable housing. These include:

- The scarcity of available land for housing development and buildings;
- The high cost of land available and appropriate for development;
- The “warehousing” of privately-owned vacant properties;
- The building industry’s preference for market rate units rather than subsidized affordable housing units;
- The high costs associated with building new affordable units;
- The cost and bureaucratic process associated with environmental remediation;
- A high cost of living in Jersey City;
- Community perception of affordable housing;
- Unequal access to conventional loans for low and moderate income persons in minority neighborhoods;
- Lack of supportive services and operating funds for special needs housing developments;
- Insufficient targeting of resources for families below 30% of AMI, and families between 50 and 80% of AMI; and
- Multiple tax liens on potentially developable properties that prohibit transfer.



Actions planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

While there exist several barriers to affordable housing in Jersey City, the City of Jersey City has taken several steps to mitigate these barriers. These include:

- The City waives most permit fees for affordable housing development;
- The City has established an Affordable Housing Trust Fund to support the development of affordable housing;
- The City will take the lead in implementing the provisions of the Abandoned Property Rehabilitation Act;
- The City will collaborate with affordable housing stakeholders to overcome misconceptions about affordable housing;
- The City will work with developers to identify other private, state, and federal funds to subsidize the development of affordable housing;
- The City will continue to participate in the Homeless Continuum of Care process to address housing needs for homeless and special needs populations;
- The City will give preference to developers creating housing units for people below 30% of AMI;
- The City has increased the subsidy amount for first-time homebuyers to expand their purchase options in the City;
- The City will develop a lender's consortium to provide market-rate conventional loans to first time homebuyers; and
- The City will convey property, where feasible, for the development of affordable housing

## **AP-85 Other Actions – 91.220(k)**

### **Introduction**

The following information illustrates other actions that the City of Jersey City will take to address its priority needs.

### **Actions planned to address obstacles to meeting underserved needs**

The primary impediment to the City's ability to meet underserved needs in Jersey City is the limited amount of CDBG funding to address identified priorities. The City will continue to seek public and private resources to leverage its entitlement funds in assisting with implementation of policies and programs.

Due to limited funding and the prospect of reduced funding in future years, the following considerations will be made when determining whether to fund a project:

1. The project must be an identified Consolidated Plan priority. Applicant must document the ability of the project to address the specific need.
2. The project budget is justified and leverages other financial resources, including human resources. Applicant must document efforts to obtain outside funding as well.
3. The project has a measurable impact in the community. The project primarily targets low-income persons, utilizes community partnerships, and provides adequate benefits in relation to costs.
4. The applicant can maintain regulatory compliance. Applicant must demonstrate it has strong financial skills, administrative capacity to complete a federal grant, and the ability to complete the project within the required time period.

### **Actions planned to foster and maintain affordable housing**

The City will continue to support its goals of maintaining and expanding affordable housing by utilizing its CDBG and HOME allocations to create new opportunities for affordable rental and homeownership and rehabilitate existing affordable units.

### **Actions planned to reduce lead-based paint hazards**

The City will continue to ensure compliance with the HUD lead-based paint regulations that implement Title X of the Housing and Community Development Act of 1992, which covers the CDBG and HOME programs, among others. The City intends to work with the New Jersey Department of Community Affairs and the Department of Health and Human Services to assist in the remediation of lead-based paint hazards.

Specific actions plant to reduce lead-based paint hazards include:

- Collaborate with the New Jersey Department of Community Affairs in implementing the LHCAF (Lead Hazard Control Assistance Fund) program which offers financial assistance to homeowners and property owners to reduce lead based paint hazards in the home.
- Perform complete risk assessments and final clearance for all homes assisted with Homeowner Rehabilitation Program funds. Lead based paint findings are incorporated into work write-ups for rehabilitation of properties.

- Perform visual inspections of all properties to be acquired by first time homebuyers participating in the City's Golden Neighborhoods Homeownership Program.
- Require developers participating in City sponsored federally assisted programs to abate lead in existing structures built prior to 1978. This requirement will be imposed on units receiving subsidies of \$25,000 or more in federal funds.
- Partner with The Lead Education and Outreach Program at the Northern New Jersey Health Consortium to increase awareness about lead based paint hazards.
- Pursue available funding/grants (both Federal and State) for Jersey City projects requiring lead abatement.

In accordance with lead-based paint requirements, the City of Jersey City has attempted to incorporate the following factors that will refine and narrow the communities that are at high risk with lead-based paint hazards:

- Age of housing (pre-1978 housing units)
- Condition of housing
- Tenure and poverty levels
- Presence of young children
- Presence of lead poisoning cases

Lead abatement in housing, especially low and moderate income households, will be integrated into the existing and future affordable housing policies and programs in the City. This will involve first and foremost those projects applying for City funding for rehabilitation of units built before 1978. This includes a requirement that a provision be made for lead testing and, if necessary, proper abatements will be a condition for funding. For new construction on vacant lots, proper environmental testing will be required and approved remedial action taken before construction of the new units.

### **Actions planned to reduce the number of poverty-level families**

The City of Jersey City will focus on building stronger relationships with multiple organizations in an effort to address poverty in the community. The City's emphasis is on assisting residents to acquire the training and skills needed to become gainfully employed. This will be accomplished by building on existing initiatives and improving the effectiveness of funded programs. In addition, the City will continue to connect any employment growth experienced throughout its economic centers with the traditionally unemployed and underemployed.

### **Actions planned to develop institutional structure**

The City undertakes extensive consultation as part of its consolidated planning effort, particularly in association with the Hudson County Alliance to End Homelessness (HCAEH) Continuum of Care's planning process. The HCAEH represents several agencies providing services to the homeless and low-income persons in Hudson County. The City works closely with the HCAEH to increase coordination between housing providers, health, and service agencies in addressing the needs of persons that are chronically homeless.

The City facilitates coordination among its partner agencies that results in a broadly shared understanding of community needs, collaborative and complementary approaches to addressing needs, and responsiveness to changes in conditions.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

Regular evaluations of the current system will highlight areas where improvements are necessary. Greater technical assistance will be provided to social service and housing providers to assist them in attaining their goals, particularly when they overlap with those of the City. Workshops or training will be provided to assist in increasing the capacity of local agencies.

# Program Specific Requirements

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

### Introduction

This section describes program specific requirements for CDBG, HOME, and ESG funds.

### Community Development Block Grant Program (CDBG) - 24 CFR

#### 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$173,943.42
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	\$0
3. The amount of surplus funds from urban renewal settlements	\$0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	\$0
5. The amount of income from float-funded activities	\$0
Total Program Income	\$173,943.42

#### Other CDBG Requirements

1. The amount of urgent need activities	\$0
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### HOME Investment Partnership Program (HOME) - 24 CFR 91.220(I)(2)

- A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**  
Monies from Jersey City's Affordable Housing Trust Fund (AHTF) are used to match HOME funds. These funds are made available through Long Term Tax Exemption contributions under N.J.S.A. 40A:20-1 et seq. All funds are to be used for the rehabilitation or preservation of existing low or moderate income affordable housing, the construction of new low or moderate income affordable housing or, in limited instances, funds may be used for the acquisition of property for the purpose of creating affordable housing.
- A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The City of Jersey City has chosen to comply with the HOME program requirements by choosing resale provisions to preserve the affordability of units during the HOME period of affordability (see below).

The HOME resale provisions are established at §92.253(a)(5)(i). Should a HOME assisted unit not continue to be the principal residence of the qualified low-income family that purchased the unit for the duration of the period of affordability (as described above) or if the original buyer decides to sell the HOME assisted unit during the period of affordability, the unit must be made available and sold only to a buyer who meets the HOME income limits and will use the property as its principal residence. The City defines a low and moderate income homeowner to be a household with a median income of between 50% and 80% of the defined HUD Area Median Income (AMI) for each given household size.

In addition, the price at resale of the HOME assisted unit must provide the original HOME-assisted owner a fair return on investment. This is defined as the homeowner's original investment in the property plus any documented capital improvements made while owning the residence. Capital improvement is defined as any major structural improvements such as adding a bathroom, bedroom, etc. made to the existing property. Cosmetic changes do not constitute a capital improvement.

The housing unit must also be affordable to a reasonable range of low-income homebuyers whose income is between 50 and 80% of AMI and are able to meet the affordability threshold of being able to pay 30% of the annual household income towards housing related costs such as the monthly mortgage.

Direct HOME subsidy is defined as the amount of HOME assistance, including any program income, which enabled the homebuyer to buy the unit. The direct subsidy includes downpayment, closing costs, interest subsidies, or other HOME assistance provided directly to the homebuyer.

In addition, direct subsidy includes any assistance that reduced the purchase price from fair market value to an affordable price. If HOME funds are used for the cost of developing a property and the unit is sold below fair market value the difference between the fair market value and the purchase price is considered to be directly attributable to the HOME subsidy.

In the event of the property changing title due to foreclosure, the City shall have the right of first refusal to buy out the first mortgage from the primary lender.

Enforcement mechanisms to be used to impose the City's resale provisions is a recorded mortgage and note or a deed restriction that incorporates the resale provisions and details the period of affordability based on the amount of HOME funds invested in project.

**3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

The above provisions are imposed for the duration of the period of affordability on all HOME-assisted homebuyer projects through a written agreement with the homebuyer, and enforced via recorded deed restrictions or covenants running with the land. The resale provisions are triggered by any transfer of title, either voluntary or involuntary, during the established HOME period of affordability.

For HOME-assisted homebuyer units under the resale option, the period of affordability is based upon the direct HOME subsidy provided to the homebuyer that enabled the homebuyer to purchase the unit. Any HOME program income used to provide direct assistance to the homebuyer is included when determining the period of affordability. The following table outlines the required minimum affordability periods.

HOME Investment	Period of Affordability
Under \$15,000	5 years
Between \$15,000 and \$40,000	10 years
Over \$40,000	15 years

4. **Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City of Jersey City does not use HOME funds for these purposes.

## Emergency Solutions Grant (ESG) - 91.220(l)(4)

1. **Include written standards for providing ESG assistance (may include as attachment)**

The Division of Community Development (DCD) will require ESG awardees to establish and implement written standards for the ESG program prior to executing contracts that include:

- a. Standard policies and procedures for evaluating individuals' and families' eligibility for assistance under Emergency Solutions Grant (ESG).
- b. Policies and procedures for coordination among emergency shelter providers, essential service providers, homelessness prevention and rapid re-housing assistance providers, other homeless assistance providers, and mainstream service and housing providers.
- c. Policies and procedures for determining and prioritizing which eligible families and individuals will receive homelessness prevention assistance and which eligible families and individuals will receive rapid re-housing assistance.
- d. Standards for determining the share of rent and utilities costs that each program participant must pay, if any, while receiving homelessness prevention or rapid re-housing assistance.
- e. Standards for determining how long a particular program participant will be provided with rental assistance and whether and how the amount of that assistance will be adjusted over time.
- f. Standards for determining the type, amount, and duration of housing stabilization and/or relocation services to provide a program participant, including the limits, if any, on the homelessness prevention or rapid re-housing assistance that each program participant may receive, such as the maximum amount of assistance, maximum number of months the program participants receives assistance; or the maximum number of times the program participants may receive assistance.

2. **If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.**

The Continuum of Care has established a coordinated assessment system. The system provides people who are literally homeless, or at imminent risk, with streamlined access to services designed to help them achieve and maintain housing stability. Having this system in place reduces referrals to

supported or subsidized housing programs so that they are reserved for those most in need. Garden State Episcopal Community Development Corporation (GSECDC) has been selected as this coordinated assessment agency for Hudson County.

The coordinated entry and assessment program will be run through GSECDC's CASA program. Previously serving as a drop in center and case management program, CASA has restructured to focus on intake and assessment. Though implementation will be phased in due to limited funding, CASA will ultimately be responsible for performing a detailed assessment on all homeless individuals and families in Hudson County utilizing a standardized assessment tool. In the interim, until all required funding is identified, CASA staff will train intake staff at specified agencies to administer the assessment tool and refer appropriately.

It takes approximately 10 minutes to complete the assessment tool, either on paper or directly in HMIS. The tool will assess each household on a variety of factors and will ultimately result in a numerical score that will determine the type of housing or intervention that is best suited to the household's needs.

Prior to entering any CoC funded Permanent, Transitional or Rapid Re-housing program, each homeless household will be assessed using the assessment tool. Each CoC funded housing program will accept households that score within a pre-determined range and CASA will place individuals and families into those programs as openings become available and eligible households are identified.

Individual CoC funded programs can no longer accept clients into their program that self-refer, walk-in, or come from pre-existing waiting lists or other community referral process. CASA will work closely with all providers to ensure that appropriate and eligible referrals are made. Providers will also be given a certain amount of discretion in accepting clients should they feel that a certain household is not suitable for their program.

**3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).**

The Division of Community Development (DCD) will utilize a competitive Request for Proposal (RFP) process to solicit subgrantees, including community and faith-based organizations, for the homeless prevention, rapid re-housing, housing stabilization activities, shelter operations, and outreach activities. Proposals will be evaluated and ranked by a review committee comprised of DCD staff and respective County officials, such as the co-chair of the Hudson County Alliance to End Homelessness (HCAEH), ESG grant manager, and SSH grant manager. Each proposal will be reviewed for consistency with the RFP proposal and review criteria. Staff review leader will submit funding recommendations to the Director of DCD who will jointly make the final subgrantee recommendations.

Each subgrantee will receive a one (1) year contract for the proposed activities. Grantee performance will be evaluated annually using the HCAEH's monitoring policy and contracts will be extended for successful performers. If a subrecipient's performance is deemed unsatisfactory, unexpended balances will be recaptured and re-allocated via an RFP process. DCD is considering the implementation of an



additional mid-year evaluation. The HCAEH's monitoring policy is included in the Unique Appendices of the Consolidated Plan.

4. **If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.**

The Division of Community Development will use the CoC Monitoring and Evaluation Committee to fulfill its homeless participation requirement. An advisory committee has been created consisting of persons who are formerly homeless, currently homeless and at risk of becoming homeless to incorporate the voice of homeless individuals and families in the HCAEH's work. Members of the Monitoring and Evaluation Committee shall have the opportunity to review and comment on new projects prior to final recommendations.

**5. Describe performance standards for evaluating ESG.**

The Performance Standards outlined below were established to ensure the forward progress of The Hudson County Alliance to End Homelessness in the goal of ending homelessness. Unless otherwise specified in the standard, all performance standards will be evaluated using HMIS data.

Overall reduction in the number of homeless individuals and families

As the overall goal of the Hudson County Alliance is to end homelessness, this performance measure will gauge the success of the continuum in decreasing homelessness. The measure will be met if:

- Hudson County is able to demonstrate a decrease of at least 10% in the homeless counted in the Point in Time Count when compared to the number counted in 2014.

The length of time individuals and families remain homeless

It has been determined that the longer a household remains homeless, the more likely they are to experience additional trauma or stressors that may present as barriers to finding and maintaining permanent housing in the future. For this reason, this measure will be used to determine the ability of the County to move households out of homeless situations and into permanent housing in a short time frame. For this measure to be met:

- Hudson County will show that programs have successfully reduced the average length of program stay by:
  - 10% for emergency shelter programs; and
  - 0% for transitional housing programs

### Successful housing placement to or retention in a permanent housing destination

As it is always the goal of the Hudson County Alliance to End Homelessness to move households from homelessness into permanent housing, this performance measure will look at the ability of programs to discharge households into permanent housing placements. For this measure to be met, Hudson County will:

- Show that 30% of households being discharged from emergency shelters move on to a permanent destination
- Show that 65% of households being discharged from transitional housing projects move on to a permanent destination; and
- Show that 85% of households will remain in permanent housing projects or be discharged to a permanent housing destination